

# Sierra Joint Community College District 2021-22 Tentative Budget

June 8, 2021

## Sierra Joint Community College District 2021-22 Tentative Budget Board of Trustees Meeting: June 8, 2021 **General Fund Unrestricted Budget Highlights**

Exhibit A

| Revenue Highlights                                      |            |
|---|------------|
| Property Tax Revenue (assumes 2.5% increase)            | 88,207,158 |
| Enrollment Fees   | 7,300,000  |
| Full Time Faculty Hiring Allocation                     | 930,879    |
| Education Protection Account (\$100/Per FTES)           | 1,384,000  |
| Total State Apportionment Revenue                       | 97,822,037 |
| Non-Resident Tuition (\$307 per unit)                   | 1,450,000  |
| Lottery Revenue   | 2,110,000  |
| Enrollment Fee  | \$46/unit  |
|   |            |
| Expenditure Highlights                                  |            |
| Labor Changes:  |            |
| PERS Rate Increase (20.7% to 22.91%)                    | 418,000    |
| STRS Rate Increase (16.15% to 16.92%)                   | 262,000    |
| 5116 Tate Herease (10.15 % to 10.52 %)                  | 263,000    |
| Additional Staffing                                     | 800,000    |
| ,   | -          |
| Additional Staffing Projected Attrition/Vacancy Savings | 800,000    |
| Additional Staffing \( \)                               | 800,000    |

#### Sierra Joint Community College District 2021-22 Tentative Budget Board of Trustees Meeting: June 8, 2021 General Fund Narrative Summary

Exhibit B

- **1 Tentative Budget:** The documents presented in this 2021-22 Tentative Budget package should be viewed as preliminary in nature. The final budget for the fiscal year will be brought to the Board of Trustees for adoption in September 2021.
- **2 Definition of Community Supported Status (Basic Aid):** When total property tax and student fee revenues received by a district exceed the state funding guarantee, the district becomes what is known as "Community Supported" or "Basic Aid." The District was in Community Support status for 2020-21 and is expected to remain in Community Supported status in the future, barring major changes in the related budget factors. The District is assuming a 2.5% increase in property tax revenue for 2021-22.
- 3 State Budget: In his 2021-22 May Revision, Governor Newsom states that California is "turning the corner" following the pandemic-induced recession. The State Budget has gone from a deficit of \$54B a year ago to a \$75.7B surplus based on current projections. Overall, the State's economic and revenue outlook has improved markedly compared to projections developed early in the pandemic. For the California Community Colleges, the May Revision proposal contains a number of ongoing and one-time investments. The District will continue to monitor State Budget deliberations and incorporate relevant information into the District's Adopted Budget which will be presented to the Board for approval in September.
- 4 COVID-19 Impacts: The pandemic has had major impacts on the operation of the District. Through great efforts, instruction and support for students has gone uninterupted. However, this was accomplished through a rapid conversion of nearly all classes to online delivery and also an abrupt shift to remote operations for most employees. The District's success in navigating these challenges is a testament to the resilience, dedication, and committment of District staff. From a budgetary perspective the impacts of the pandemic have varied widely, resulting in both additional costs and savings. Many of the additional costs have been covered by emergency funding provided to the District (see bullet 5). Anticipated savings have largely been the result of cancellation or delay in campus spending for a range of activities and items that have resulted in a larger than usual surplus for the 2020-21 fiscal year.
- 5 Emergency Funding: The Federal and State Government are providing schools, colleges, universitites with emergency assistance funding to address exceptional costs resulting from the COVID-19 pandemic. For the District, this funding includes nearly \$22M for emergency student grants and \$32M for institutional support costs. To date, the District has spent nearly \$8M on emergency student grants and approximately \$7M on information technology to support online instruction and telework capabilities, professional development for faculty related to online learning, public health expenses, additional custodial expenses, reimbursement for lost revenues, and facilities improvements to allow for social distancing.
- **6 Reserves (Fund Balance):** The Unrestricted General Fund Uncommitted Reserve balance is projected to be \$18.8M or 13.2% of total General Fund expenditures of \$142M.

#### Sierra Joint Community College District 2021-22 Tentative Budget Board of Trustees Meeting: June 8, 2021 General Fund Unrestricted & General Fund Restricted Budget Summary

Exhibit C

|  | Tentative Budget |               |                |
|--|------------------|---------------|----------------|
|  | General Fund     | General Fund  | General Fund   |
|  | Unrestricted     | Restricted    | Total          |
| Revenues                                   |                  |               |                |
| 8000 Revenues                              | 104,320,080      | 42,161,439    | 146,481,519    |
| Total Revenues                             | 104,320,080      | 42,161,439    | 146,481,519    |
| 9000 Funding from Reserves                 | -                | -             | -              |
| Total Available Funding                    | \$ 104,320,080   | \$ 42,161,439 | \$ 146,481,519 |
| Expenses, Debt, Transfers & Other          |                  |               |                |
| 1000 Certificated Salaries                 | 41,051,509       | 2,927,851     | 43,979,360     |
| 2000 Classified Salaries                   | 20,291,214       | 4,767,181     | 25,058,395     |
| 3000 Benefits                              | 22,799,000       | 2,269,991     | 25,068,991     |
| 4000 Supplies and Materials                | 1,425,000        | 1,192,078     | 2,617,078      |
| 5000 Other Operating Expenses and Services | 11,238,237       | 3,201,917     | 14,440,154     |
| 6000 Capital Outlay                        | 329,260          | 506,450       | 835,710        |
| 7000 Debt Payments, Transfers, Other       | 3,174,655        | 27,295,970    | 30,470,625     |
| Total Expenses, Debt, Transfers & Other    | \$ 100,308,875   | \$ 42,161,439 | \$ 142,470,314 |

| Surplus/(Deficit) 1  | \$<br>4,011,205  |
|--|------------------|
|  | <br>-            |
| Fund Balance Summary   |                  |
| Beginning Fund Balance (as of 2020-21 Budget Revision)                               | \$<br>24,696,944 |
| Change in Fund Balance (Total Revenues Less Total Expenses, Debt, Transfers & Other) | 4,011,205        |
| Total Estimated Unrestricted Fund Balance  | <br>28,708,149   |
| Less: Committed Reserves <sup>2</sup>  | (9,956,616)      |
| Total Estimated Unrestricted/Uncommitted Fund Balance                                | \$<br>18,751,533 |
| Estimated Unrestricted/Uncommitted Fund Balance as a Percent of Expenses             | 13.2%            |

<sup>&</sup>lt;sup>1</sup> The Surplus/(Deficit) takes into consideration the portion of 2020-21 expenditures that is being funded from reserves and is calculated by subtracting Total Expenses, Debt, Transfers & Other from Total Available Funding.

 $^{2}$  Committed Reserve includes projected District obligations and commitments as of June 30, 2022 as follows:

| Committed Reserve - LiUNA Pension Plan Withdrawal Fee                                     | 2,700,000       |
|---|-----------------|
| Unspent Portion of 2015-16 Full-Time Faculty Hiring Funds (Professional Development)      | 207,958         |
| Unspent Portion of 2018-19 Full-Time Faculty Hiring Funds (Course Accessibility Stipends) | 285,903         |
| MINT Surplus (Table Negotiations)   | 662,755         |
| District Share of 2020-21 Surplus (per Dec 2017 MINT Agreement)                           | 1,100,000       |
| Reserve to Address Funding Uncertainties due to COVID-19                                  | 5,000,000       |
| Estimated Committed Reserve as of June 30, 2021   | \$<br>9,956,616 |

### Sierra Joint Community College District 2021-22 Tentative Budget Board of Trustees Meeting: June 8, 2021 General Fund Unrestricted Budget Detail

Exhibit D

|  | General F | und Unrestricted                 |
|--|-----------|----------------------------------|
|  | Tent      | ative Budget                     |
| Revenues   |           |                                  |
| 8000 State Apportionment (Includes EPA Funds)  |           | 2,314,879                        |
| 8000 Property Taxes  |           | 88,207,158                       |
| 8000 Enrollment Fees   |           | 7,300,000                        |
| 8000 Total State Revenues  |           | 97,822,037                       |
| 8000 Less: Deficit Factor  |           | -                                |
| 8000 Total State Revenue with Deficit  |           | 97,822,037                       |
| 8000 Federal Revenues  |           | 23,000                           |
| 8000 Other State Program Revenues  |           | 3,749,433                        |
| 8000 Local/Other Revenues  |           | 2,725,610                        |
| 8000 One-Time Prior Year Apportionment Adjustment                                    |           | -                                |
| Total Revenues   | \$        | 104,320,080                      |
| Expenses   |           |                                  |
| 1000 Certificated Salaries - Instructional   |           | 17,060,499                       |
| 1000 Certificated Salaries - Non-Instructional                                       |           | 1,949,638                        |
| 1000 Certificated Salaries - Ed Admin  |           | 4,138,159                        |
| 1000 Certificated PT - Instructional   |           | 11,765,000                       |
| 1000 Certificated Salaries - PT Non-Instructional                                    |           | 1,244,000                        |
| 1000 Reassigned Time   |           | 119,877                          |
| 1000 Stipends  |           | 905,000                          |
| 1000 Staff Development Flex Hours  |           | 320,000                          |
| 1000 Overload Pay - Instructional  |           | 3,381,000                        |
| 1000 Overload Pay - Non-Instructional  |           | 126,000                          |
| 1000 Board Member  |           | 42,336                           |
| 2000 Classified Supervisory & Confidential   |           | 3,579,890                        |
| 2000 Classified Instructional Aides  |           | 2,013,481                        |
| 2000 Classified Salaries - FT & PT   |           | 12,348,393                       |
| 2000 Classified Salaries - Overtime & Standby  |           | 320,000                          |
| 2000 Classified Salaries - Temporary   |           | 625,000                          |
| 2000 Student Help and Tutors   |           | 1,404,450                        |
| 3000 Benefits  |           | 19,874,000                       |
| 3000 Retiree Benefits  |           | 2,925,000                        |
| 4000 Supplies and Materials  |           | 1,425,000                        |
| 5000 Other Operating Expenses and Services   |           | 11,238,237                       |
| 6000 Capital Outlay  | ¢         | 329,260                          |
| Total Expenses   | \$        | 97,134,220                       |
| Debt, Transfers & Other  |           |                                  |
| 7000 Debt Payment Transfers  |           | 619,898                          |
| 7000 Inter/Intra-Fund Transfers (Including Match)                                    |           | 310,000                          |
| 7000 Contingency - Division/Department/Center (DDC)                                  |           | 1,038,170                        |
| 7000 Contingency - District  |           | 1,206,587                        |
| 7000 Contingency - ePAR  |           | -                                |
| 7000 Other   |           | -                                |
| Total Debt, Transfers & Other  | \$        | 3,174,655                        |
| Total Expenses, Debt, Transfers & Other  | \$        | 100,308,875                      |
|  |           |                                  |
| Beginning Fund Balance (as of 2020-21 Budget Revision)                               | \$        | 24,696,944                       |
| Change in Fund Balance (Total Revenues Less Total Expenses, Debt, Transfers & Other) |           | 4,011,205                        |
| Total Estimated Unrestricted Fund Balance  |           | 28,708,149                       |
| Less: Committed Reserve  |           | (0.056.616)                      |
| Total Estimated Unrestricted/Uncommitted Fund Balance                                | \$        | (9,956,616)<br><b>18,751,533</b> |
| 10.001 Losiniated Oneonicted Oneonimitted Land Dardite                               | Ψ         | 10,731,333                       |

#### Sierra Joint Community College District 2021-22 Tentative Budget Board of Trustees Meeting: June 8, 2021 General Fund Unrestricted Revenue Detail

Exhibit E

|  | General Fund Unrestricted |
|--|---------------------------|
|  | Tentative Budget          |
| State Apportionment  | Ü                         |
| State Apportionment (Includes EPA Funds)                             | 2,314,879                 |
| Property Taxes   | 88,207,158                |
| Enrollment Fees  | 7,300,000                 |
| Total State Revenues   | 97,822,037                |
| Less: Deficit Factor   | -                         |
| Total State Revenue with Deficit                                     | 97,822,037                |
| Federal Revenues   |                           |
| Forest Reserve Revenue   | 15,000                    |
| Veterans   | 8,000                     |
| Other Federal Revenue  | -                         |
| Total Federal Revenues   | 23,000                    |
| Other State Program Revenues   |                           |
| PT Faculty Office Hours  | 100,000                   |
| PT Faculty Compensation  | 275,000                   |
| Non-TCR Full Time Faculty Hiring                                     | 676,433                   |
| BOG Fee Waiver Adm.2%  | 164,000                   |
| Lottery  | 2,110,000                 |
| Mandated Costs   | 424,000                   |
| Other General Categorical  | -                         |
| Total Other State Program Revenues                                   | 3,749,433                 |
| Local/Other Revenues   |                           |
| Contributions, Gifts, Grants   | 50,000                    |
| Contract Instructional Services                                      | ·<br>-                    |
| 2% Enrollment Fee  | 148,000                   |
| Sales, Commission  | 317,000                   |
| Rentals & Leases   | 35,250                    |
| Interest Income  | 200,000                   |
| Student Records  | 20,000                    |
| Non-Resident Tuition   | 1,450,000                 |
| Audit Fee  | 7,000                     |
| Other Student Fees   | 3,300                     |
| Other Local Revenue  | 617,200                   |
| Indirect Costs   | 127,060                   |
| Bad Debt Collection  | 20,000                    |
| Uncollectible Res/Non-Res Tuition                                    | (272,500)                 |
| Transfers In   | -                         |
| Unrealized Gain (Loss) on Investment & Gain (Loss) on sale of Assets | -                         |
| Other Contract Services  | 3,300                     |
| Misc (Surplus, Returned Item)  | -                         |
| Total Local/Other Revenues   | 2,725,610                 |
| One-Time Revenues  |                           |
| One-Time Prior Year Apportionment Adjustment                         | -                         |
|  |                           |
| Total Revenues   | \$ 104,320,080            |