

### Foundations of Title IX

Presented by: Sarah E. Fama & Arielle S. Egan

Lozano Smith Webinar | July 22, 2025

1

### **Presenter**



sfama@lozanosmith.com 925.953.1620

### Sarah E. Fama

Sarah E. Fama is a Partner in Lozano Smith's Walnut Creek office. She represents public agencies through various aspects of employment and general liability issues. Ms. Fama represents public employers at California Superior Court, California Labor Commission, California Unemployment Insurance Appeals Board, California Workers' Compensation Appeals Board, California Civil Rights Department, Equal Employment Opportunity Commission, and the Office of Administrative Hearings. She regularly defends employers against claims of harassment, discrimination, wrongful termination, and wage and hour violations.

Ms. Fama is a co-chair of the firm's Title IX practice group and routinely advises client on Title IX and all types of investigations. She also regularly conducts investigations and provides extensive trainings on Title IX, investigations, employment and other matters.



LozanoSmith.com

### **Presenter**



aegan@lozanosmith.com 925.953.1620

### Arielle S. Egan

Arielle Egan is an Associate in Lozano Smith's Walnut Creek Office. Her legal practice is focused primarily on Title IX, investigations and student matters for public agencies.

Ms. Egan is skilled in ensuring compliance with federal civil rights agreements and adept at navigating oversight requirements from the Department of Justice. She has extensive experience composing detailed responses to inquiries, and drafting action plans to address and mitigate prohibited conduct under Title VII and Title IX of the Civil Rights Act of 1964. Ms. Egan is skilled in handling thorough investigations and preparing extensive reports. Additionally, she has experience developing and delivering training on Title IX and Equal Opportunity policies.



LozanoSmith.com

### **CONTENT ADVISORY**

Please note that some of the topics and content of this presentation is explicit and may be triggering for some individuals.

Viewer discretion is advised. If at any time you need to step away, please feel free to do so.

Thank you for your understanding and participation in this important conversation.



LozanoSmith.com

### **Hypothetical**

Gianna, a 10<sup>th</sup> grader, has been skipping soccer practice this week. Her Coach asked her why she had been missing, and Gianna told her Coach that she was being bullied by her teammates over a rumor that she slept with a college student. Gianna said she was being bullied in person and on social media. She has deleted all her social media accounts. She feels embarrassed and humiliated and does not want to play soccer.

What do you do?

Is this Title IX?



LozanoSmith.com



### The Plain Language

"No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance."



LozanoSmith.com

20 U.S.C. § 1681 et seq.

7

7

### What Does Title IX Cover



- 1. Education Programs or Activities
- 2. Sports
- 3. Employment
- 4. Equal Access to Facilities
- 5. Admissions and Recruitment
- 6. Sexual Harassment\*
  - o (34 C.F.R. Part 106)
  - o \*New regulations that have the full force and effect of law



### **Vacatur of the 2024 Title IX Regulations**

- The Department of Education released new Title IX Regulations, referred to as the 2024 Title IX Regulations, that went into affect on August 1, 2024.
- However, on January 9, 2025, a federal district court in Kentucky vacated those 2024 regulations, essentially wiping the slate clean as though those regulations never existed.

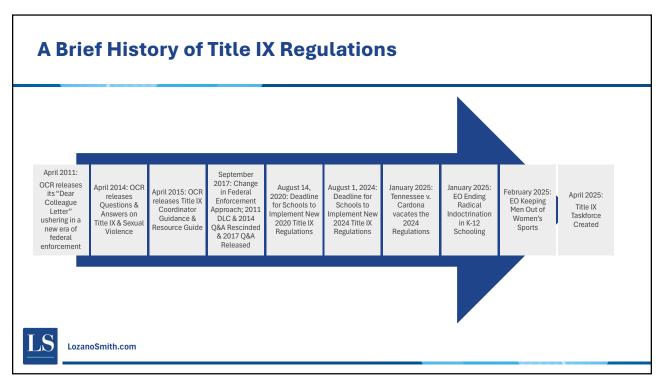


9

### **Back to the 2020 Title IX Regulations**

- Because the 2024 Title IX Regulations were vacated,
   Districts must :
  - Ensure their policies and procedures comply with 2020 Title IX Regulations; and
  - Reassess any Investigations that began under the 2024 Title IX Regulations.







## Why Title IX is Important - Potential Impact of Sexual Misconduct on Students and Employees

Shame, humiliation, stress, anxiety, depression, loss of sleep

Impaired learning/poor work performance

Absenteeism/turnover

Culture of discrimination

Civil liability (monetary damages, attorney fees) Negative media attention and public outcry

OCR Resolution Agreement

Loss of federal funds



LozanoSmith.com

13

### **Title IX Regulation Highlights**



- 1. The definition of "sexual harassment"
- 2. "Actual knowledge" for notice
- 3. Procedural requirements for due process
  - a. Roles
  - b. Procedure
- 4. "Deliberate indifference" standard

LS LozanoSmith.com

## Title IX Regulation Highlights

Title IX Coordinator

Notice to parties of initiation, outcome and appeal rights

Identify and promptly investigate

Prevent recurrence

Clear policies

Remedy effects



LozanoSmith.com

15

### **Title IX Definitions**

### **Actual Knowledge**

- (K-12) When any employee has notice of sexual harassment or allegations of sexual harassment
- (Higher Ed) When the Title IX Coordinator or any official who has the authority to institute corrective measures has notice of sexual harassment or allegations of sexual harassment

### **Formal Complaint**

 A document filed by a complainant or signed by the Title IX Coordinator alleging sexual harassment against a respondent, and requesting that the recipient (District) investigate the allegation

### Complainant

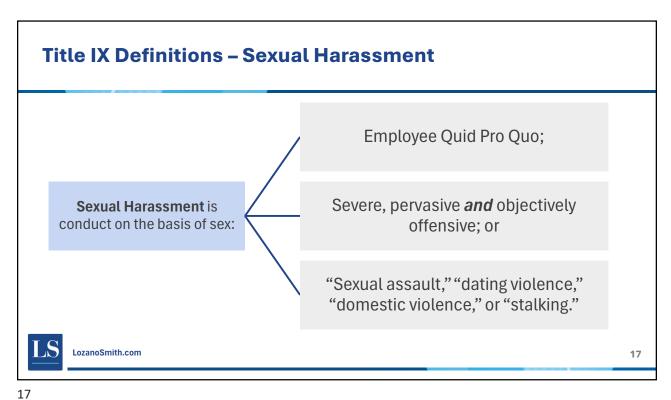
 An individual who is alleged to be the victim of the conduct that could constitute sexual harassment

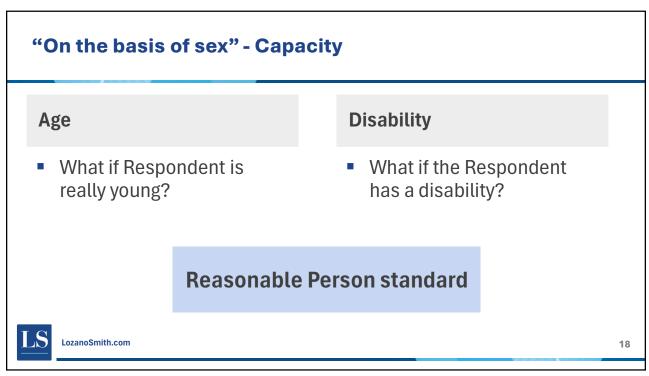
### Respondent

 An individual who has been reported to be the perpetrator of conduct that could constitute sexual harassment



LozanoSmith.com





### **Title IX Definitions - Sexual Harassment**

### Sexual assault:

- An offense classified as a sex offense or nonforcible sex offense under the FBI uniform crime reporting system
  - i. Sex Offenses
    - **1. Rape**—(Except Statutory Rape)
    - 2. Sodomy
    - 3. Sexual Assault With An Object



LozanoSmith.com

19

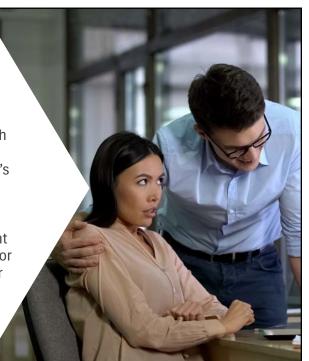
19

## Title IX Definitions – Sexual Harassment (Forcible Fondling)

Fondling, meaning the touching of the private body part(s) (buttocks, groin, breasts), of the complainant, causing another person to touch the private body part(s) of complainant, or causing complainant to touch another person's private body part(s), for the purpose of sexual gratification, forcibly, and/or against their will (non-consensually), or not forcibly or against their will in instances in which the complainant is incapable of giving consent because of age or because of temporary or permanent mental or physical incapacity.



LozanoSmith.com



### **Title IX Definitions - Sexual Harassment**

### Sexual assault (continued):

- ii. Sex Offenses, Nonforcible—(Except Prostitution Offenses)
  - 1. Incest
  - 2. Statutory Rape

### **Dating violence:**

 Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim.



LozanoSmith.com

21

### **Title IX Definitions - Sexual Harassment**

### Domestic violence:

Felony or misdemeanor crimes of violence committed by a qualified person.

### Stalking:

Engaging in a course of conduct directed at a specific person that would cause a reasonable person to:

- Fear for safety or the safety of others; or
- Suffer substantial emotional distress.



LozanoSmith.com

### **Hypothetical**

Josh is best friends with Elizabeth, and they are both in the same 4<sup>th</sup> grade class. Josh reported to you that although he likes Elizabeth, she recently started calling him her boyfriend, and put her hand on his inner thigh in class and pulled his leg closer to him. Josh is uncomfortable being near Elizabeth and does not want to be friends anymore.

Is this Title IX?



LozanoSmith.com

23

### **Title IX Jurisdiction**

*In the United States*;

The District exercised **substantial control** over both:

- 1) the **Respondent** and
- 2) the context in which the sexual harassment occurs; and

The **Complainant** was **Participating/attempting to participate** at the time the complaint is filed.



LozanoSmith.com

### **Hypothetical: True or False**

The District **must** conduct a Formal Title IX investigation into an incident

- 1. that occurred between two students while at a sleepover.
- 2. in which an administrator allows an office manager to leave early and work from home in exchange for the office manager going on a date with the administrator.
- 3. that occurred last year, and the Complainant has graduated.

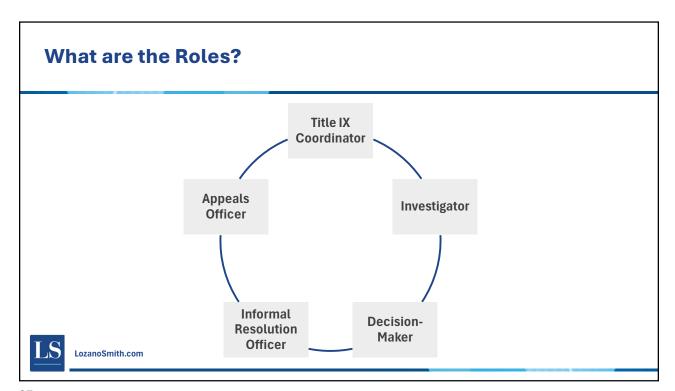


LozanoSmith.com

2

25

## The Roles and Responsibilities of District Administrators and Employees





### **Investigator's Duties**



- Interview
- Gather evidence
- Parties to review evidence
- Consider responses
- Prepare investigation report



20

### **Decision-Maker's Duties (K-12)**

- o Reviews investigation report
- Facilitates exchange of questions
- Asks relevant questions
  - Explains if questions are irrelevant
- Makes determination about responsibility
- o Prepares written determination



Cannot be the Title IX
Coordinator or Investigator

### **Decision-Maker's Duties (Higher Education)**

- Reviews investigation report
- Conducts hearing
- Reviews questions for relevancy
  - Explains if irrelevant
- Makes determination about responsibility
- o Prepares written determination



eanoSmith.com

31

### **Informal Resolution Officer's Duties**

- Facilitates the informal resolution process
- Verifies a complaint meets the criteria
- Verifies voluntary, written consent
- Ensures the parties know their rights

May be the Title IX
Coordinator

Cannot be the Title IX

**Coordinator or Investigator** 

Cannot be the Investigator



### Responsibilities of the Appeals Officer:

- Evaluates any appeal
- Makes a decision on the appeal
- Issues a written decision

Cannot be the Title IX Coordinator, investigator, or decision-maker



LozanoSmith.com

33

33

### **Hypothetical**

Diana, a student, tells you that she and her boyfriend Steve met under the bleachers last week. Diana shows you text messages, where Steve says "can't wait to see you in our spot later, I want to tell you something." Diana says that they usually "make out" in their "spot," however, this time, Steve asked Diana to perform oral sex on him. Diana said she refused, but they continued to kiss. A few days later, Diana heard from a friend that Steve was telling students that Diana gave him oral sex. Upset by this, Diana broke up with Steve. When you ask Diana what she'd like to do, she says she wants an investigation.

Later that same day, Steve comes into your office and asks if he can change electives. When you ask why he says he shares the elective with Diana and its awkward. He broke up with her last week and started dating their mutual friend. Tina.

Is this Title IX?

What supportive measures would you offer?



LozanoSmith.com

### Responsibilities of <u>All Employees</u> (K-12)



**Identify and Report** 

This does <u>not</u> relieve an employee of their <u>mandated reporter</u> duties!



35



### **Clery & the Violence Against Woman Act**

- If the conduct involves persons is OVER the age of 18, then it is the Complainant's right to choose whether to report to police.
- The Title IX Coordinator, or person doing a Title IX Intake, has the responsibility
  of informing the Complainant that they have the option to involve police.
- The Title IX Coordinator, or Office, CANNOT contact the Respondent without the Complainant's consent, UNLESS certain criteria are met.



LozanoSmith.com

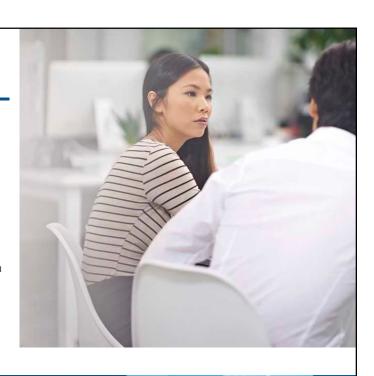
37

37

### "Red Flag" Conduct of Potential Sexual Harassment

- Flirtations or propositions
- Derogatory comments
- o Sexual jokes or gestures
- Spreading sexual rumors
- Massaging, grabbing, or touching
- o Comments on a person's body
- Sexual acts without consent or based on coercion
- o Non-consensual "sexting"
- Sexploitation





### **Hypothetical**

Harrison is in the first grade. Harrison's mom tells you that Harrison came home last night and said that whenever he plays baseball in PE, Lincoln, tries to slap his butt when he runs bases. Harrison's mom wants an investigation.

ADD: When Lincoln slaps Harrison's butt, he says "nice." Harrison no longer wants to go to PE.

Is this Title IX?

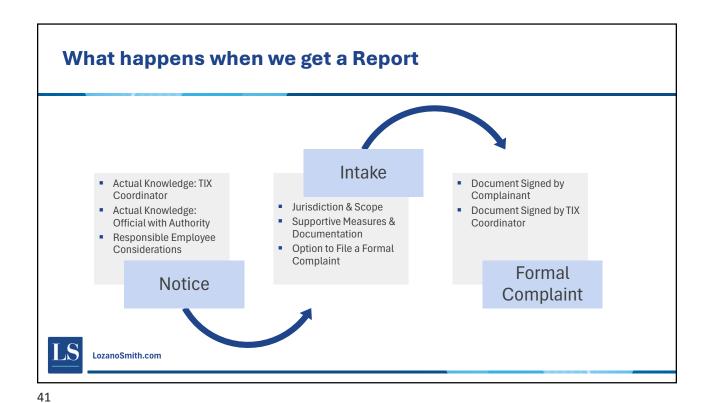
Does your answer change if these are high school students?

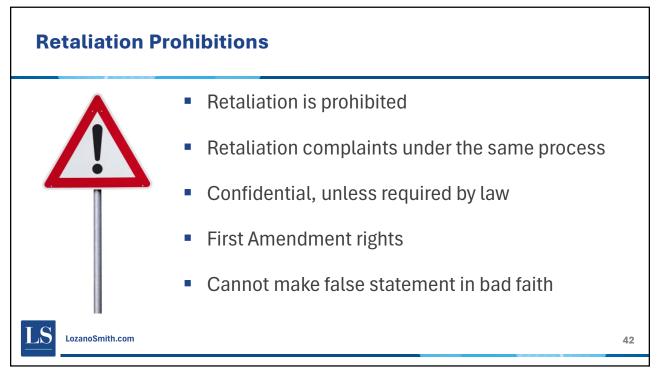


LozanoSmith.com

39









### **Contacting Law Enforcement**



- Was a crime potentially committed?
- Title IX does not relieve employees of their mandated reporting obligations for minors.



### **Criminal Investigation**

A police investigation does **not** relieve a district of its obligations under Title IX or state laws

### Gathering evidence

- A brief delay is permissible, but it is not good cause to delay sending the written notice of the investigation
- Criminal reports may be useful for fact gathering
- Coordinate with local law enforcement



45

45

### **Hypothetical**

You are monitoring lunch at a high school when you overhear Julie tell
 Amanda that Carol's boyfriend broke her phone while they were fighting.

ADD: In response, Amanda tells Julie that she saw a bruise on Carol's arm recently.

Is this a Report?

What are the next steps?



# Receiving Reports (In General) WHERE REPORTS COME FROM FORM OF REPORTS Student Verbal Parent Employee Written Member of Public No Complaint (Rumor or Observation)

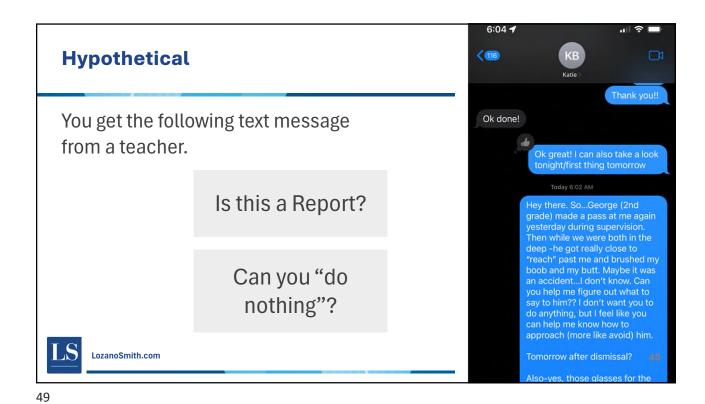
47

### **Receiving a Report**



- Notify the Title IX Coordinator
- Assess whether a CPS report should be filed (continue to reassess)
- Title IX Coordinator should promptly schedule an Intake meeting with the Complainant





### What if the Complainant says "Do Nothing"?

The Title IX Coordinator must inform them of their options

This includes supportive measures without filing a formal complaint

The Title IX Coordinator can sign a formal complaint on the complainant's behalf

- Assess the conduct!
- If NOT filing a formal complaint would be deliberately indifferent, the Title IX Coordinator has the discretion to sign a formal complaint on the complainant's behalf



### Reporting under AR 5145.7 (Model AR)

"A student or parent/guardian who believes that the student has been subjected to sexual harassment by another student, an employee, or a third party or who has witnessed sexual harassment is strongly encouraged to report the incident to a teacher, the principal, the district's Title IX Coordinator, or any other available school employee. Within one school day of receiving such a report, the principal or other school employee shall forward the report to the district's Title IX Coordinator. Any school employee who observes an incident of sexual harassment involving a student shall, within one school day, report the observation to the principal or Title IX Coordinator. The report shall be made regardless of whether the alleged victim files a formal complaint or requests confidentiality.



51

51

### **Hypothetical**

• An 8<sup>th</sup> grade student, Erica, comes and tells you that a 7<sup>th</sup> grade student, Natalie, has been making her feel uncomfortable at school. Erica tells you that Natalie has been staring at her in the locker room, and that one of her friends overheard that Natalie thinks she's "sexy."

Is this Title IX?

What supportive measures do you offer?

What do you do next?



### **Urgent Considerations**



- Is there a threat of imminent harm to others?
- Was a crime potentially committed?
- Have mandated reporting obligations been triggered?



53

53

### **Contact the Complainant**

### Intake Meeting with Complainant

- Gather facts (think about scope & notice)
- Supportive measures
- Explain Title IX options
- Discuss the District's policy that prohibits retaliation



### **Intake Meeting with Complainant**

- Ask open-ended questions
- Listen and "hear" the concern without judgement
- Do not ask "why" questions, unless necessary to determine allegations, or assess Title IX.
- Get complaint in writing or confirm allegations in writing if not already received
- Do not promise confidentiality
- Determine whether Complainant would be interested in resolving informally\*





55

55

### **Supportive Measures**

Designed to restore or preserve equal access to the educational program

Cannot be disciplinary/punitive

Cannot be retaliatory

Offered to Complainant and Respondent\*

Determined on a case-by-case basis



### **Supportive Measures Examples:** Counseling Medical services Document the **Academic support** implemented **No-contact orders** supportive measures, but don't **Increased security** stop there! Changed schedules **Independent study (voluntary)** LozanoSmith.com 57

57

### **Document your Intake Meeting**

Dear [Name],

Thank you for sharing your experience with me. We covered a lot during our meeting, so I wanted you [and Parent] to have an email, as a reference. During our meeting you shared [brief description of reported conduct]. I want to make sure we minimize the impact of this experience on your time here at school. To do that we offered the following Supportive Measures: [List]. You decided that you want us to [list Supportive Measures agreed on].

I spoke to you about the different types of investigations, including Title IX, and asked if you wanted to file a Formal Title IX Complaint. You said that you are unsure but will get in touch when you make a decision. Please let me know how you would like to proceed, or if you have more questions about the investigation processes.

Warmly,



### **Pause Before Discipline**

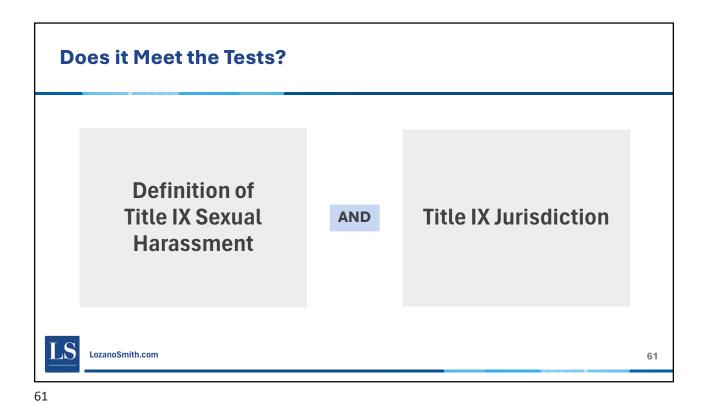
The Title IX framework requires that the formal grievance procedure be concluded before any disciplinary measures are implemented.

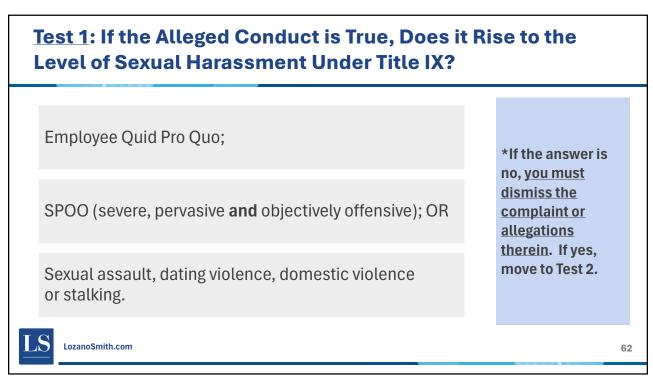




LozanoSmith.com







### Test 2: Is there Title IX Jurisdiction Over the Conduct?

Substantial control over both

- Respondent; and
- Context.

Within the United States.

Participating/attempting to participate at the time the complaint is filed.

\*If the answer is no, you must dismiss the complaint or allegations therein.



LozanoSmith.com

63

63

### **Hypothetical**

Eli, a senior in high school, comes to you to tell you that when he was a freshman, his classmate Drew sexually assaulted him in the bathroom of the park across the street from the school.

Is there Title IX jurisdiction?

Does the school exercises substantial control over

- The respondent; and
- The context in which the sexual harassment occurred?

If it is determined there is no Title IX jurisdiction, do you still investigate?



LozanoSmith.com

### **Emergency Removals (Students)**

Title IX Regulations require that the full Title IX grievance procedure be completed prior to discipline being imposed.

EXCEPTION: Emergency Removal

Respondent must be an <u>immediate threat</u> to the physical health or safety of any student or individual;

The immediate threat must arise from the allegations of sexual harassment; and

Respondent is provided with notice and an opportunity to challenge the decision immediately after removal.



LozanoSmith.com

65

65

### **Hypothetical**

• Eli, a senior in high school, comes to you to tell you that when he was a freshman, his classmate Drew sexually assaulted him in the bathroom at the school.

Should the Title IX Coordinator consider Emergency Removal?



### **Deliberate Indifference**

- A recipient is <u>deliberately indifferent</u> only if its response to sexual harassment <u>is clearly unreasonable in light of the known</u> circumstances.
- Deliberate indifference may require the Title IX Coordinator to sign a formal Title IX complaint.



67

67

### **Administrative Leave**

Placing an employee on Administrative Leave is not disciplinary



### **Mandatory Dismissals**

- Only required if Complainant files a Formal Title IX Complaint
- Not required for a Report
- Does not meet definition;
- Did not occur in District education program or activity; or
- Did not occur in the United States.



LozanoSmith.com

69

69

### **Discretionary Dismissals**

- Request in writing to withdraw;
- Respondent is no longer enrolled or employed; or
- Inability to gather sufficient evidence.





LozanoSmith.com

### **Dismissals (Mandatory and Discretionary)**

The decision to dismiss a complaint should be made by the Title IX Coordinator.

Notice of dismissal must be issued contemporaneously to both parties in writing.

Parties must be informed of their right to appeal the dismissal on the basis of:

- Procedural irregularity;
- New evidence that was not reasonably available earlier; or
- Involved personnel had a conflict of interest or bias.



LozanoSmith.com

71

71

- Even if You Determine Title IX Is NOT Triggered or the Complaint Should Be Dismissed, Do NOT Stop There!
- Consider whether the alleged conduct may otherwise violate District policy or employee/student conduct standards





LozanoSmith.com

# Policies and Procedures for Investigating Title IX Complaints (Model policies)

**BP/AR 1312.3** – Uniform Complaint Procedures

BP/AR 4030 - Nondiscrimination in Employment

**BP/AR 4119.11** – Sexual Harassment (Employee)

AR 4119.12 – Title IX Sexual Harassment Complaint Procedures (Employee)

**BP/AR 5145.7** – Sexual Harassment (Students)

AR 5145.71 – Title IX Sexual Harassment Complaint Procedures (Student)



73

73

## **Investigation Timelines**



- Title IX "reasonably prompt time frame"
- District policies



#### **Notice of Investigation**

Send the parties notice of the allegations





LozanoSmith.com

75

75

# Formal Grievance Procedure (K-12)

- Investigator gathers evidence and interviews parties/witnesses
- Investigator shares evidence with the parties in a written report
- Parties have 10 days to respond to the evidence
- Investigator conducts any necessary follow up
- Investigator prepares Investigation Report
- Investigation Report is sent to the parties
- Parties have 10 days to respond to the Investigation Report and/or submit written, relevant questions to the other party or any witness
- Decision-maker facilitates the exchange of written questions
- Decision-maker makes decision and prepares a Written Determination
- Both parties have right to appeal



LozanoSmith.com

#### **Formal Grievance Procedure (Higher Education)**

- Investigator gathers evidence and interviews parties/witnesses
- Investigator shares evidence with the parties in a written report
- Parties have 10 days to respond to the evidence
- Investigator conducts any necessary follow up
- Investigator prepares Investigation Report
- Investigation Report is sent to the parties
- Live Hearing with cross-examination (indirect questioning only)
- Decision-maker makes decision and prepares a Written Determination
- Both parties have right to appeal



LozanoSmith.com

77

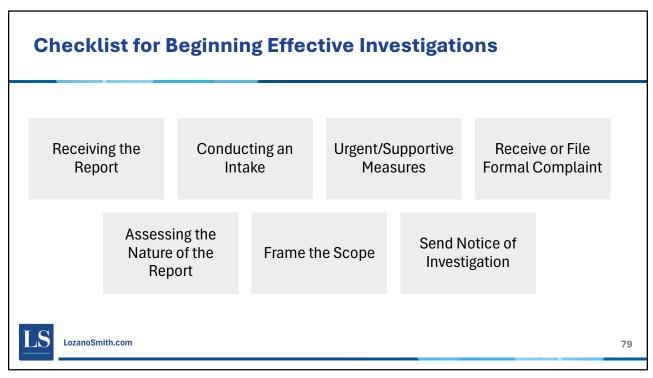
77

## **Rights of Parties**

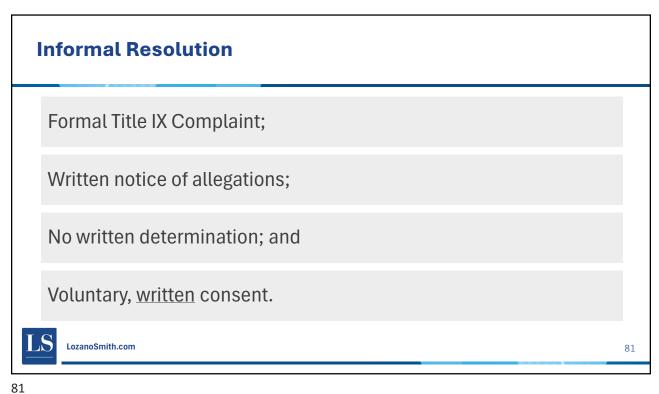
- Receive detailed notice of investigation (names, dates, times, locations)
- Have a support person or advisor present throughout the Title IX grievance process
- At least 10 days to review directly related evidence in preliminary report
- At least 10 days to review relevant evidence in the final investigation report and submit written questions to the decision maker (K-12) or Live Hearing (can be through videoconference) (Higher Ed)
- Right to appeal decision

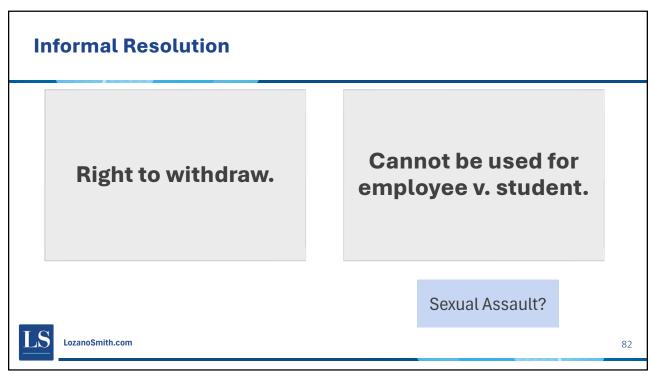


LozanoSmith.com







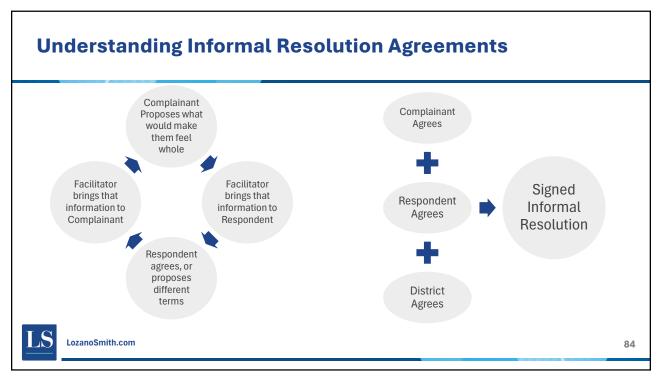


#### **Conducting Informal Resolution**

- Identify ground rules for the chosen resolution process
  - o This does not need to include Complainant and Respondent interacting
  - This does not need to include mediation
- Allow both parties to share their side of the story without interruption
  - Feel free to prompt the parties with open-ended questions (i.e., "How did this make you feel?," "Help us understand..." etc.)
- Ask clarifying questions to fill in any details
- The facilitator should be able to objectively summarize what each party has shared
- Let the parties propose their own possible solutions first



83



#### **Informal Resolution Agreements**

#### Agreement

- Reduce agreement to writing
- May look like a summary of commitments, or a contract
- Can include discipline, supportive measures, etc.

#### No Agreement

 Voluntary process: parties may withdraw at any point prior to reaching a determination of responsibility and resume a formal grievance process



LozanoSmith.com

85

85

#### **Hypothetical**

Cindy, a high school sophomore, tells you that her classmate Tanner has asked her out five times, and each time she has told him that she is busy or has other plans. However, he cannot "get the hint." Cindy says that Tanner is nice, and so she shared her phone number with him. Tanner has now started to text her, asking repeatedly "do you want to go out." Cindy has not replied to the text messages. She wants the conduct to stop.

Is this Title IX?

Is this a good option for informal resolution?



LozanoSmith.com

#### **Hypothetical**

Kayla and Robin are both paraeducators, assigned to work in Peter's classroom. Robin, tells you that Kayla likes Peter. Robin says that Kayla told her that Kayla thinks Peter likes her back. Robin says that Kayla flirts with Peter during class, but he doesn't seem to notice. However, recently Kayla touched Peter's back and shoulders while he was at his desk. Peter flinched away but didn't say anything. Robin says that she was walking back to the classroom, and as she opened the door, she saw Kayla kiss Peter, and Peter jump away. Robin heard Peter say "I'm engaged." Robin is instagram friends with Peter and doesn't think he's engaged.

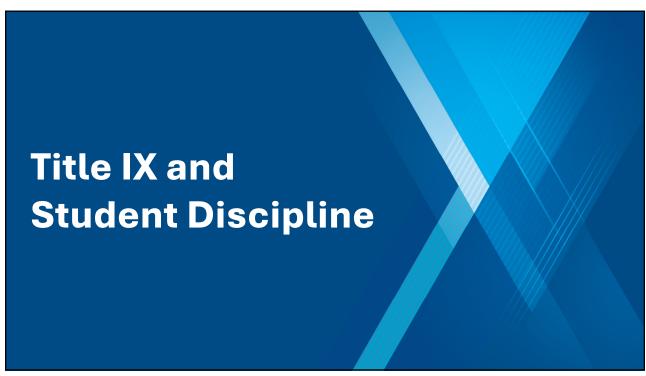
Is this Title IX?

Is this a good option for informal resolution?



LozanoSmith.com

87



#### **Hypothetical**

Bianca's parents meet with you and tell you that over winter break, Bianca began "talking" to Tobby. The two met up a few times in the school parking lot over the break (school is not in session). During one of their meet ups, they begin kissing. While they kissed Tobby touched Bianca's breasts; her parents know this because they went through her phone after she broke their curfew.

Bianca's parents want to file a formal complaint.

What do you say to Bianca's parents?

Is this Title IX?



LozanoSmith.com

89

89

#### **Hypothetical**

Recall: Bianca and Tobby. Change the facts such that Bianca and Tobby met up on campus after basketball practice. In the texts Bianca's parents read; Bianca messages Tobby "That wasn't cool, I didn't say you could get under my shirt. I don't want to see you again."

Is this Title IX?

Can you suspend Tobby?



LozanoSmith.com



#### **STOP Before You Discipline**

The Title IX framework requires that the formal grievance procedure be concluded before any disciplinary measures are implemented.

LozanoSmith.com

91

91

#### **Hypothetical**

Recall: Bianca and Tobby. Based on the facts about them meeting on campus after basketball practice and Tobby digitally penetrated Bianca.

Would you implement an Emergency Removal?

What if Bianca says this occurred last school year?



#### Title IX?

4<sup>th</sup> grade transgender student Charlie, alleges that while in the restroom, another student crawled under the stall, forced Charlie to take his pants down and the student rubbed their penis against Charlie's buttocks.

Is this Title IX?

Does Charlie's gender identity change your analysis?



LozanoSmith.com

93

93

## **Gender Identity and Sexual Orientation**

#### Federal Law

At the federal level this issue is currently unsettled, with ongoing legal challenges and differing interpretations among federal courts and agencies.

#### California Law

In California, state law affords LGBTQIA+ individuals protections against discrimination and harassment on the basis of their "gender identity" and "sexual orientation."



#### **Student Discipline**



After the Formal Grievance procedure is complete and time for appeal passes, the student discipline timeline begins, and discipline can be imposed.



95

95

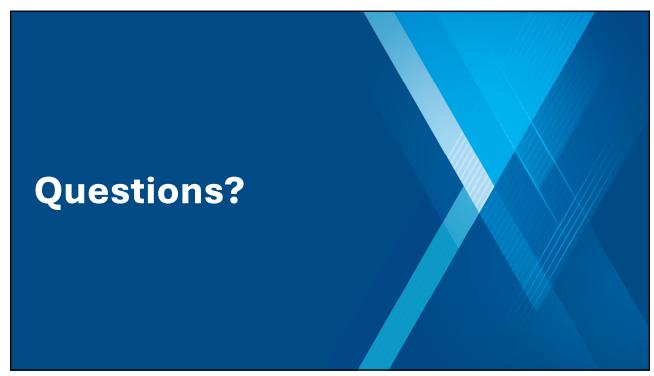
# | Compared to the compared to

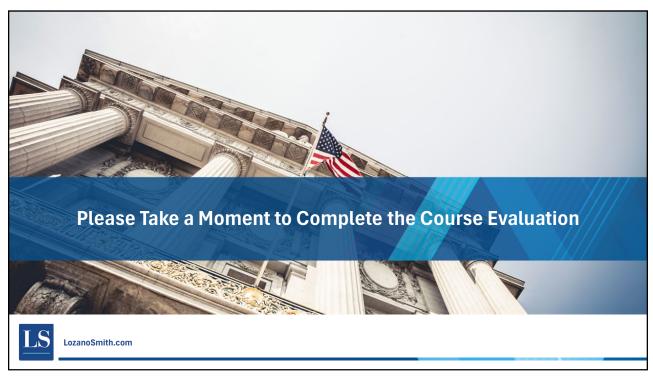


#### **Takeaways**

- ✓ Schools have an obligation to address sexual misconduct.
- Title IX Regulations outline definitions and procedures.
- ✓ Report to the Title IX Coordinator.
- ✓ Supportive Measures.







99



# **Thank you from Lozano Smith!**

Together with you, we are impacting communities and lives through:

- Professional development
- Volunteer projects
- Sponsorships and award programs
- Scholarships

#BlueHatProject #LozanoSmithFoundation

LS LozanoSmith.com

# **Transform Your Training With LSI**

Designed to meet the growing list of mandatory employee trainings, **Lozano Smith Illuminate** simplifies the process with on-demand access to essential legal curriculum and compliance reporting.

#### **Featured Courses:**

- Ethics Training for School Board Members
- Sexual Harassment Prevention Training
- Special Education Training Series
- Workplace Violence Prevention Program



Your go-to source for streamlined employee training programs.



illuminate.lozanosmith.com



101



#### **Lozano Smith Podcast**

Balancing law and public agency applications.

Stay informed on your time!

#### **Check out the latest relevant episode:**

Title IX: Past Lessons, Present Shifts, and Future Possibilities



<u>lozanosmith.com/podcast.php</u> *Subscribe on your favorite app or device.* 



# For more information or questions about the presentation, please feel free to contact:



Sarah E. Fama

Attorney at Law

925.953.1620

sfama@lozanosmith.com



Arielle S. Egan

Attorney at Law

925.953.1620

aegan@lozanosmith.com



Or any of the attorneys in one of our 8 offices.

103

# Connect with us on social media for the latest updates.





@LozanoSmith

Disclaimer: These materials and all discussions of these materials are for instructional purposes only and do not constitute legal advice. If you need legal advice, you should contact your local counsel or an attorney at Lozano Smith. If you are interested in having other in-service programs presented, please contact clientservices@lozanosmith.com or call (559) 431-5600.

#### Copyright © 2025 Lozano Smith

All rights reserved. No portion of this work may be copied, distributed, sold or used for any commercial advantage or private gain, nor any derivative work prepared therefrom, nor shall any sub-license be granted, without the express prior written permission of Lozano Smith through its Managing Partner. The Managing Partner of Lozano Smith hereby grants permission to any client of Lozano Smith to whom Lozano Smith provides a copy to use such copy intact and solely for the internal purposes of such client. By accepting this product, recipient agrees it shall not use the work except consistent with the terms of this limited license.

